



Statement of Investment Principles

This is the Statement of Investment Principles (the “Statement”) made by Wm Morrison Pension Trustee Limited, as Trustee (the “Trustee”) of the Retirement Saver Plan Section of the Morrisons Retirement Saver Plan (the “Section”) in accordance with the Pensions Act 1995 (as amended). The Statement is subject to periodic review at least every three years and without delay after any significant change in investment policy.

In preparing this Statement, the Trustee has consulted with the sponsoring employer to the Section (Wm Morrisons Supermarkets Limited) and has taken and considered written advice from the Investment Practice of Hymans Robertson LLP.

The Section closed to future accrual on 30 September 2018.

In relation to the Myners Code of Conduct for Investment Decision Making, the extent of the Trustee’s adoption of the Code is provided in a separate document named the ‘Statement of Good Governance’.

The Trustee is supportive of the UK Stewardship Code which seeks to improve the quality of engagement between institutional investors and investee companies. Where appropriate, the Trustee expects its investment managers to comply with the Code and to produce a statement of their commitment to the Code.

Section objective

The primary objective of the Section is to make pensions savings for members of the Section on a cash balance basis. The Trustee’s over-riding funding principles for the Section are to set the investment strategy and the employer contributions at a level which are sufficient to:

- build up assets to meet the cost of benefits already built up in respect of past service;
- recover any shortfall in assets relative to the value placed on accrued liabilities over the longer term; and
- ensure that there are always sufficient assets of the Section (at their realisable value) to meet 100% of benefits as they fall due for payment to members.

All members’ accrued benefits are revalued each year up to normal retirement age in line with CPI inflation capped at 2.5% per annum. On retirement, members can choose to take part of the benefits as a (tax-free) cash lump sum, with the balance used to purchase an annuity.


The value of liabilities is calculated on the basis agreed by the Trustee and the sponsoring employer, on the advice of the Scheme Actuary. The Trustee also considers the Section’s funding position on a more stringent “minimum risk” basis. The funding position is monitored regularly by the Trustee and formally reviewed at each triennial actuarial valuation, or more frequently as required by the Pensions Act 2004.

Investment strategy

The Trustee has translated its objectives into a suitable strategic (asset allocation) benchmark for the Section.

The strategic benchmark is consistent with the Trustee’s view on the appropriate balance between seeking an enhanced long-term return on investments and accepting greater short-term volatility and risk. The strategic benchmark is reflected in the choice and mix of funds in which the Section invests.

The investment strategy takes due account of the maturity profile of the Section (in terms of the relative proportions of liabilities in respect of deferred and pensioner members), together with the level of disclosed



surplus or deficit (relative to the funding bases used) and the Trustee's view of the covenant of the sponsoring employer.

The Trustee monitors strategy relative to its agreed asset allocation benchmark. It is intended that the investment strategy will be reviewed at least every three years following actuarial valuations of the Section and will normally be reviewed annually. Written advice is received as required from professional advisers.

The Trustee monitors the performance of Section investments relative to agreed criteria on a regular basis.

The Trustee has delegated all day-to-day investment decisions to authorised investment managers.

Choosing investments

The Trustee has appointed investment managers to manage Section investments. All investment managers are authorised under the Financial Services and Markets Act 2000 to undertake investment business.

The Trustee has appointed each of its investment managers to deliver a specific benchmark or performance target which overall will align to deliver the broader Section investment strategy.

Where appropriate, and where commercial considerations permit, the terms of the mandate and the basis on which the manager is engaged will be defined specifically for the Section. Where such tailoring is not directly achievable, the Trustee will invest in pooled funds where the objectives of the fund and the policies of the investment manager will be evaluated by the Trustee to ensure that they are appropriate for the needs of the Section.


Remuneration for each mandate is determined at the inception of each mandate based on commercial considerations and typically set on an ad valorem basis. Where appropriate to the nature of the mandate, the term of the mandate and the role the mandate plays within the investment strategy, the Trustee may agree to a fee structure where the manager is incentivised to deliver outperformance relative to an agreed benchmark, typically in conjunction with a lower ad valorem fee. The Trustee periodically reviews the fees paid to all its managers against industry standards.

The Trustee reviews the nature of Section investments on a regular basis, with particular reference to suitability and diversification. The Trustee seeks and considers written advice from a suitably qualified person in undertaking such a review. If, at any time, investment in a security or product not previously known to the Trustee is proposed, appropriate advice is sought and considered to ensure its suitability and diversification.

The Trustee recognises the long-term nature of its liability profile and appoints its managers to invest in such a way that generates long term sustainable returns. The Trustee will carry out necessary due diligence on the underlying investment decision making process, to ensure the manager makes investment decisions over an appropriate time horizon aligned with the Section objective.

The duration of each mandate is determined by the Trustees at the inception of each mandate. For open-ended investments, the Trustee generally engages managers on an ongoing basis with no pre-determined term of appointment. For such mandates, the Trustee expects the minimum duration of the appointment will be three years, this being the period over which performance of the mandate can be appropriately evaluated although all mandates are subject to ongoing review against various financial and non-financial metrics in addition to their continued appropriateness within the investment strategy. For close-ended investments, the Trustees expect the term of the appointment to be the lifetime of the investment.

The Trustee reviews the performance of each of its managers and mandates on a regular basis against a series of metrics, including financial performance against the benchmark and objectives of the mandate, the



exercise of stewardship responsibilities (including engagement with issuers) as set out in greater detail below, and the management of risks. Material deviation from performance or risk targets is likely to result in the mandate being formally reviewed.

Kinds of investment to be held

The Section may invest in quoted and unquoted securities of UK and overseas markets including equities, bonds, cash, property and commodities either directly or through pooled funds. The Section may also make use of contracts for differences and other derivatives (or in pooled funds investing in these products) for the purpose of efficient portfolio management or to hedge specific risks.

The Section also invests in a Special Purpose Vehicle (SPV), designed to facilitate contingent assets or asset-backed funding from the sponsoring employer, to generate income in line with a pre-agreed schedule. The SPV is directly held by the Trustee, and as such appropriate written advice on this investment is taken on a regular basis, in particular, in relation to its continued suitability and potential conflicts of interest.

The Trustee considers all of these classes of investment to be suitable in the circumstances of the Section.

Balance between different kinds of investments

The Section's investment managers will hold a mix of investments which reflects their views relative to their respective benchmarks or return targets. Within each major market each manager will aim to maintain a diversified portfolio of assets.

The manager of the passive funds in which the Section invests holds a mix of investments within each pooled fund that reflects that of their respective benchmark indices.

Risk


The Section is exposed to several risks which pose a threat to the Section meeting its objectives. The principal risks affecting the Section are:

Funding risks

- Financial mismatch – The risk that Section assets fail to grow in line with the developing cost of meeting the (past service) liabilities. It includes the risk that unexpected inflation increases the pension and benefit payments and Section assets do not grow fast enough to meet the increased cost.
- Changing demographics – The risk that longevity improves, and other demographic factors change, increasing the cost of the Section benefits.
- Systemic risk – The possibility of an interlinked and simultaneous failure of several asset classes and/or investment managers, possibly compounded by financial 'contagion', resulting in an increase in the cost of meeting the Section's liabilities.

The Trustee measures and manages financial mismatch in two ways. As indicated above, the Trustee has set a strategic asset allocation benchmark for the Section. The Trustee assesses risk relative to that benchmark by monitoring the Section's asset allocation and investment returns relative to the benchmark. The Trustee also assesses risk relative to liabilities by monitoring the delivery of benchmark returns relative to liabilities.

The Trustee keeps mortality and other demographic assumptions, which could influence the cost of benefits, under review. These assumptions are considered formally at triennial valuations and the Trustee may enter into insurance contracts (bulk annuities or longevity swaps) to reduce these demographic risks.



The Trustee seeks to mitigate systemic risk through a diversified portfolio, but it is not possible to make specific provision for all possible eventualities that may arise under this heading.

Asset risks

- Concentration – The risk that a significant allocation to any single asset category and its underperformance relative to expectation would result in difficulties in achieving funding objectives.
- Illiquidity – The risk that the Section cannot meet its immediate liabilities because it has insufficient liquid assets.
- Currency risk – The risk that the currency of the Section’s assets underperforms relative to Sterling (i.e. the currency of the liabilities).
- Manager underperformance – The failure by the fund managers to achieve the rate of investment return assumed in setting their mandates.
- Environmental, Social and Governance (ESG) risks – the extent to which ESG issues are not reflected in asset prices and/or not considered in investment decision making leading to underperformance relative to expectations.
- Climate risk - The extent to which climate change causes a material deterioration in asset values due to factors including, but not limited to, policy change, physical impacts and the expected transition to a low-carbon economy.

The Trustee manages asset risks as follows. The Trustee provides a practical constraint on Section investments deviating greatly from the intended approach by investing in a range of investment mandates each of which has a defined objective, performance benchmark and manager process which, taken in aggregate, constrain risk within their expected parameters.

By investing across a range of assets, including quoted equities and bonds, the Trustee recognises the need for some access to liquidity in the short term (particularly considering the closure to future accrual and the loss of future service contributions). The risk of manager underperformance is mitigated to some extent by the inclusion of passive investment mandates within the investment portfolio.

The Trustee does not expect managers to take excess short-term risk and will regularly monitor the manager’s performance against the benchmarks and objectives set on a short, medium and long terms basis.

In appointing several investment managers, the Trustee has considered the risk of underperformance by any single investment manager.

The Trustee’s approach to the consideration of ESG risks and climate risk is set out in further detail below and in the Trustee’s Responsible Investment Policy.

Other provider risk

- Transition risk – The risk of incurring unexpected costs in relation to the transition of assets among managers. When carrying out significant transitions, the Trustee seeks professional advice.
- Custody risk – The risk of losing economic rights to Section assets, when held in custody or when being traded.
- Credit default – The possibility of default of a counterparty in meeting its obligations.

- Operational risk – The risk of loss from fraud, cyber-attacks, poor advice, acts of negligence or lack of suitable process.
- Legislative risk – The risk that managers of the Scheme fail to comply with changes to legislation.

The Trustee monitors and manages risks in these areas through a process of regular scrutiny of its providers, and audit of the operations it conducts for the Section, or has delegated such monitoring and management of risk to the appointed investment managers as appropriate (e.g. custody risk in relation to pooled funds).

Expected return on investments

The investment strategy aims to achieve a return on Section assets which, taken in conjunction with any deficit repair contributions, is sufficient over time to match growth in the Section's pension liabilities.

Realisation of investments

The majority of the Section's investments may be realised quickly if required.

Portfolio turnover

The Trustee has expectations of the level of turnover within each mandate which is determined at the inception of the mandate, based on the Trustee's knowledge of the manager, investment process and the nature of the portfolio. Whilst the Trustee expects performance to be delivered net of costs, including the costs of trading within the portfolio, the Trustee expects managers to report on at least an annual basis on the underlying assets held within the portfolio and details of any transactions over the period. The Trustee will challenge its managers if there is a sudden change in portfolio turnover or if the level of turnover seems excessive.


Consideration of financially material factors in investment arrangements

The Trustee recognises that the consideration of financially material factors, including ESG factors, is relevant at different stages of the investment process. The strategic benchmark has been determined using appropriate economic and financial assumptions from which expected risk/return profiles for different asset classes have been derived. These assumptions apply at a broad market level and are considered to implicitly reflect all financially material factors other than climate change.

Given the inherent uncertainty associated with climate change and relatively short investment horizon of the Section, the Trustee has not sought to explicitly consider the risks of climate change in setting its strategic benchmark or implementing its strategy. However, the Trustee periodically discusses climate change with its investment adviser and investment managers to consider the potential implications for the Section's investments. The Trustee has drafted a Responsible Investment Policy to highlight their objectives and processes for dealing with ESG matters, including climate risks.

The Trustee expects its investment manager to take all financially material factors into account where relevant and the terms of the mandate permit.

- In passive mandates, the Trustee recognises that the choice of benchmark dictates the assets held by the investment manager and that the manager has minimal discretion to take account of factors that may be deemed to be financially material. The Trustee accepts that the role of the passive manager is to deliver returns in line with the market and believe this approach is in line with the basis on which their current strategy has been set.
- In active mandates, the Trustee recognises that the manager has freedom to exercise discretion as to the choice of assets held. The Trustee expects the manager to consider all financially material



factors in the selection of assets within their portfolios and to be able to demonstrate their approach when challenged.

Selecting investment managers

In selecting new investment managers for the Section, where relevant to the investment mandate, the Trustee explicitly considers potential managers' approach to responsible investment and the extent to which managers integrate ESG issues in the investment process as a factor in their decision making. The Trustee's investment beliefs on this, and other matters, are set out in a separate Responsible Investment policy.

Consideration of non-financially material factors in investment arrangements

Non-financially material factors are the views of members and beneficiaries including (but not limited to) their ethical views and their views in relation to social and environmental impact and present and future quality of life of the members and beneficiaries of the trust Section.

Given the objectives of the Section, the Trustee has not considered any non-financially material factors in the development and implementation of its investment strategy.

Stewardship

The Trustee recognises that stewardship encompasses the exercise of voting rights, engagement by and with investment managers and the monitoring of compliance with agreed policies.

Voting and engagement

The Trustee has adopted a policy of delegating voting decisions on stocks, where these rights exist, to its investment managers on the basis that voting power will be exercised by them with the objective of preserving and enhancing long term shareholder value. The investment managers are expected to exercise the voting rights attached to individual investments in accordance with their own house policy.

Where relevant, the Trustee has reviewed the voting policies of its investment managers and determined that these policies are appropriate.

Where appropriate, the Trustee will engage with and may seek further information from its investment managers on how portfolios may be affected by a particular issue.


The Trustee does not engage directly but believes it is sometimes appropriate for its investment managers to engage with key stakeholders which may including corporate management, regulators and governance bodies, relating to their investments to consider the management of conflicts of interest and improve corporate behaviours, improve performance and mitigate financial risks. The Trustee will review engagement activity undertaken by its investment managers as part of its broader monitoring activity.

The Trustee separately considers any conflicts of interest arising in the management of the Section and its investments and has ensured that each manager has an appropriate conflicts of interest policy in place.

Monitoring

The Trustee aims to meet with all its investment managers on an annual basis. The Trustee provides its managers with an agenda for discussion, including, where appropriate, ESG issues. Managers are challenged both directly by the Trustee and by its investment advisers on the impact of any significant issues including, where appropriate, ESG issues that may affect the prospects for return from the portfolio.

Where necessary, Investment Managers report on voting activity to the Trustee at least annually or more frequently, if required. As required, the Trustee will monitor managers voting activity and voting patterns. The



Trustee may also monitor managers' voting on particular companies or issues affecting more than one company.

Additional Voluntary Contributions (AVCs)

Prior to the closure of the Section to future accrual the Trustee gave members the opportunity to pay AVCs. A range of equity and bond funds are available for investment at members' discretion.

On behalf of Wm Morrison Pension Trustee Limited as Trustee of the Retirement Saver Plan Section of the Morrisons Retirement Saver Plan

Signed for and on Behalf of the Trustee of the Retirement Saver Plan Section of the Morrisons Retirement Saver Plan

February 2024